INTRODUCTION

Research Administration Services (RAS) is committed to increasing communication and transparency with our partners. Each month we release the RAS Short STORI (STrategic OutReach Initiative).

The RAS Short STORI includes cumulative FY sponsored project activity metrics and staffing data specific to your local RAS unit.

SPONSORED PROJECT ACTIVITY

- Sponsored Project Activity by RAS Unit (Proposal and Award Volume)
- Proposal Submission Timeline Data
- Workload Insights (Proposals Submitted/FTE and Projects Managed/FTE with Comparisons to the RAS Average and the School of Medicine Average, if applicable)

LOCAL RAS UNIT STAFFING AS OF 9/2020

- Organizational Chart (Including Vacancies)
- FTE Summary

Each quarter we release the RAS STORI. The RAS STORI includes the cumulative sponsored project activity metrics, staffing data specific to your local RAS unit as well as a RAS-wide project and process improvement scorecard.

FY21 HIGHLIGHTS: RAS-WIDE PROJECT AND PROCESS IMPROVEMENTS SCORECARD

- Building a Robust and Resilient Infrastructure
- Pursuing and Reaching Operational Efficiency
- Recruiting and Developing a Strong and Supported Workforce

Stakeholders can access current and archived versions of the RAS Short STORIs and RAS STORIs online at http://ras.emory.edu/. We will continue to add information and data to the RAS STORI as ORA metrics evolve. You can access ORA Mission Metrics online at http://www.or.emory.edu/reporting/mission_metrics/index.html.

We welcome input and suggestions to improve RAS communication. Contact Denise Ehlen, RAS Associate Vice President (denise.ehlen@emory.edu) to share your ideas. You can always share input on your RAS experience and suggestions for process improvements using our online feedback form available at https://form.jotform.com/201185591014044.
FY21 RAS HIGHLIGHTS: SEPTEMBER 2020
SPONSORED PROJECT ACTIVITY SUPPORTED BY ALL RAS UNITS

SPONSORED PROJECT ACTIVITY BY RAS UNIT

Proposal Volume¹ FY20 and FY21 September Proposal Submissions by RAS Unit²

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>ABOSS</td>
<td>$10,986,861</td>
<td>$13,015,684</td>
<td>18.47%</td>
<td>25.00%</td>
</tr>
<tr>
<td>BSCI</td>
<td>$6,397,701</td>
<td>$5,942,620</td>
<td>-7.11%</td>
<td>NO CHANGE</td>
</tr>
<tr>
<td>CAPS</td>
<td>$4,671,834</td>
<td>$5,170,439</td>
<td>10.67%</td>
<td>12.90%</td>
</tr>
<tr>
<td>C&amp;I</td>
<td>$12,349,875</td>
<td>$11,734,805</td>
<td>-4.98%</td>
<td>13.04%</td>
</tr>
<tr>
<td>DOM</td>
<td>$9,624,889</td>
<td>$19,520,524</td>
<td>102.81%</td>
<td>4.65%</td>
</tr>
<tr>
<td>HSS</td>
<td>$2,775,784</td>
<td>$3,696,698</td>
<td>33.18%</td>
<td>26.32%</td>
</tr>
<tr>
<td>Peds</td>
<td>$4,502,500</td>
<td>$26,445,749</td>
<td>487.36%</td>
<td>51.52%</td>
</tr>
<tr>
<td>PHN</td>
<td>$6,044,350</td>
<td>$15,079,914</td>
<td>149.49%</td>
<td>31.82%</td>
</tr>
<tr>
<td>YRK</td>
<td>$4,529,969</td>
<td>$8,149,749</td>
<td>79.91%</td>
<td>142.86%</td>
</tr>
</tbody>
</table>

¹ Unclassified proposals (not assigned to a RAS Unit) are not included.
² Data Source: EBI
### Award Volume³ FY20 and FY21 September Awards by RAS Unit⁴

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ABOSS</td>
<td>$15,820,099</td>
<td>$9,298,927</td>
<td>-41.22%</td>
<td>18.42%</td>
</tr>
<tr>
<td>BSCI</td>
<td>$6,663,857</td>
<td>$12,367,940</td>
<td>85.60%</td>
<td>51.72%</td>
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<tr>
<td>CAPS</td>
<td>$2,119,825</td>
<td>$2,350,671</td>
<td>10.89%</td>
<td>22.22%</td>
</tr>
<tr>
<td>C&amp;I</td>
<td>$4,300,385</td>
<td>$3,497,846</td>
<td>-18.66%</td>
<td>-36.96%</td>
</tr>
<tr>
<td>DOM</td>
<td>$4,046,574</td>
<td>$7,453,451</td>
<td>84.19%</td>
<td>-10.53%</td>
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<tr>
<td>HSS</td>
<td>$2,533,806</td>
<td>$1,677,102</td>
<td>-33.81%</td>
<td>-41.18%</td>
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<tr>
<td>PEDS</td>
<td>$13,138,932</td>
<td>$8,999,477</td>
<td>-31.51%</td>
<td>-18.00%</td>
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<tr>
<td>PHN</td>
<td>$14,670,056</td>
<td>$12,916,799</td>
<td>-11.95%</td>
<td>14.29%</td>
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<tr>
<td>YRK</td>
<td>$5,911,509</td>
<td>$4,817,827</td>
<td>-18.50%</td>
<td>20.00%</td>
</tr>
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</table>

³ Unclassified awards (not assigned to a RAS Unit) are not included.

⁴ Data Source: EBI
FY21 RAS HIGHLIGHTS: SEPTEMBER 2020

RAS-WIDE WORKLOAD

The RAS Unit Capacity data provides an overview of the key pre- and post-award data that describe the staff members’ workload.

- Pre-award workload is represented by the average number of proposals submitted per pre-award FTE/month in FY2020 as compared to FY2021 (with the year over year change highlighted).
- Post-award workload is represented by the average number of sponsored projects managed per FTE/month in FY2020 as compared to FY2021 (with the year over year change highlighted).

The average pre- and post-award workload across all RAS units and in the SOM RAS units is also provided for comparison purposes. Increases and/or decreases can be attributed to increases in changes in proposals submission per month, changes in volume of sponsored project activities per month, prolonged RAS staff vacancies, RAS staff turnover, and/or the addition of McKinsey hires. These data simply provide a snapshot of RAS staff workload.

<table>
<thead>
<tr>
<th>KEY</th>
<th>FY21 Proposals Submitted/FTE GREATER than RAS Average/Month</th>
<th>FY21 Projects Managed/FTE GREATER than RAS Average/Month</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>AVERAGE PROPOSALS SUBMITTED PER FTE PER MONTH [SEPT 2020]</td>
<td>AVERAGE PROJECTS MANAGED PER FTE PER MONTH [SEPT 2020]</td>
</tr>
<tr>
<td>ABOSS</td>
<td>6.9</td>
<td>48.7</td>
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<tr>
<td>BSCI</td>
<td>4.5</td>
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<td>CAPS</td>
<td>5.8</td>
<td>48.2</td>
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<tr>
<td>C&amp;I</td>
<td>10.4</td>
<td>116.2</td>
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<tr>
<td>DOM</td>
<td>7.1</td>
<td>67.1</td>
</tr>
<tr>
<td>HSS</td>
<td>5.6</td>
<td>27.1</td>
</tr>
<tr>
<td>PEDS</td>
<td>7.1</td>
<td>47.1</td>
</tr>
<tr>
<td>PHN</td>
<td>7.3</td>
<td>49.6</td>
</tr>
<tr>
<td>YRK</td>
<td>4.3</td>
<td>46.0</td>
</tr>
<tr>
<td>RAS AVG</td>
<td>41.33    6.56</td>
<td>445.78  56.16</td>
</tr>
<tr>
<td>SOM AVG</td>
<td>43.67    6.95</td>
<td>469.70  60.30</td>
</tr>
</tbody>
</table>
ORGANIZATIONAL CHART [INCLUDING VACANCIES as of 9/2020]

SENIOR DIRECTOR
Supervises Assistant Director, Team Leads and Administrators
Beatriz Ibanez-Alvarez
beatriz.ibanez-alvarez@emory.edu | 404-712-8429

ASSISTANT DIRECTOR
Supervises Team Leads and Post-Award Administrators
Eric Strait | estrait@emory.edu | 470-259-9503

PRE-AWARD TEAM LEAD
Supervises Pre-Award Administrators
Jamila Edwards
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470-259-1872

PRE-AWARD TEAM LEAD
Supervises Pre-Award Administrators
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POST-AWARD TEAM LEAD
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Tanya Young
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470-259-0768

Post III

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404-727-8701

TBD (Vacancy)

Pre II

Pre III

Pre Award FTE 10.0

Post Award FTE 16.1

*2.49 PHN FTE is grant funded. Totals exclude 0.5 FTE reports to SPH department, Pre/Post Award