INTRODUCTION

Research Administration Services (RAS) is committed to increasing communication and transparency with our partners. Each month we release the RAS Short STORI (STrategic OutReach Initiative).

The RAS Short STORI includes cumulative FY sponsored project activity metrics and staffing data specific to your local RAS unit.

SPONSORED PROJECT ACTIVITY

- Sponsored Project Activity by RAS Unit (Proposal and Award Volume)
- Proposal Submission Timeline Data
- Workload Insights (Proposals Submitted/FTE and Projects Managed/FTE with Comparisons to the RAS Average and the School of Medicine Average, if applicable)

LOCAL RAS UNIT STAFFING AS OF 10/2020

- Organizational Chart (Including Vacancies)
- FTE Summary

Each quarter we release the RAS STORI. The RAS STORI includes the cumulative sponsored project activity metrics, staffing data specific to your local RAS unit as well as a RAS-wide project and process improvement scorecard.

FY21 HIGHLIGHTS: RAS-WIDE PROJECT AND PROCESS IMPROVEMENTS SCORECARD

- Building a Robust and Resilient Infrastructure
- Pursuing and Reaching Operational Efficiency
- Recruiting and Developing a Strong and Supported Workforce

Stakeholders can access current and archived versions of the RAS Short STORIs and RAS STORIs online at http://ras.emory.edu/. We will continue to add information and data to the RAS STORI as ORA metrics evolve. You can access ORA Mission Metrics online at http://www.or.emory.edu/reporting/mission_metrics/index.html.

We welcome input and suggestions to improve RAS communication. Contact Denise Ehlen, RAS Associate Vice President (denise.ehlen@emory.edu) to share your ideas. You can always share input on your RAS experience and suggestions for process improvements using our online feedback form available at https://form.jotform.com/201185591014044.
## FY21 RAS HIGHLIGHTS: SEPTEMBER - OCTOBER 2020

**SPONSORED PROJECT ACTIVITY SUPPORTED BY ALL RAS UNITS**

### SPONSORED PROJECT ACTIVITY BY RAS UNIT

*Proposal Volume¹ Cumulative FY20 and FY21 September - October Proposal Submissions by RAS Unit²*

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>ABOSS</td>
<td>$29,508,838 111</td>
<td>$35,349,265 128</td>
<td>19.79%</td>
<td>15.32%</td>
</tr>
<tr>
<td>BSCI</td>
<td>$20,305,445 99</td>
<td>$23,068,202 97</td>
<td>13.61%</td>
<td>-2.02%</td>
</tr>
<tr>
<td>CAPS</td>
<td>$9,855,654 67</td>
<td>$11,739,501 74</td>
<td>19.11%</td>
<td>10.45%</td>
</tr>
<tr>
<td>C&amp;I</td>
<td>$22,909,601 93</td>
<td>$24,201,005 100</td>
<td>5.64%</td>
<td>7.53%</td>
</tr>
<tr>
<td>DOM</td>
<td>$30,725,746 102</td>
<td>$41,550,918 121</td>
<td>35.23%</td>
<td>18.63%</td>
</tr>
<tr>
<td>HSS</td>
<td>$10,180,873 55</td>
<td>$6,625,026 40</td>
<td>-34.93%</td>
<td>-27.27%</td>
</tr>
<tr>
<td>PEDS</td>
<td>$18,595,411 100</td>
<td>$37,100,955 102</td>
<td>99.52%</td>
<td>2.00%</td>
</tr>
<tr>
<td>PHN</td>
<td>$27,158,652 114</td>
<td>$29,284,985 126</td>
<td>7.83%</td>
<td>10.53%</td>
</tr>
<tr>
<td>YRK</td>
<td>$12,820,431 24</td>
<td>$22,671,563 31</td>
<td>76.84%</td>
<td>29.17%</td>
</tr>
</tbody>
</table>

¹ Unclassified proposals (not assigned to a RAS Unit) are not included.

² Data Source: EBI
### Award Volume Cumulative FY20 and FY21 September - October Awards by RAS Unit

<table>
<thead>
<tr>
<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ABOSS</td>
<td>$31,962,869</td>
<td>$12,648,887</td>
<td>-60.43%</td>
<td>-3.33%</td>
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<tr>
<td>BSCI</td>
<td>$12,964,391</td>
<td>$20,137,937</td>
<td>55.33%</td>
<td>4.62%</td>
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<tr>
<td>CAPS</td>
<td>$3,004,810</td>
<td>$3,558,717</td>
<td>18.43%</td>
<td>17.86%</td>
</tr>
<tr>
<td>C&amp;I</td>
<td>$8,933,736</td>
<td>$5,990,925</td>
<td>-32.94%</td>
<td>-3.63%</td>
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<tr>
<td>DOM</td>
<td>$8,276,155</td>
<td>$34,410,436</td>
<td>315.78%</td>
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<tr>
<td>HSS</td>
<td>$4,075,832</td>
<td>$3,623,654</td>
<td>11.09%</td>
<td>-32.35%</td>
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<tr>
<td>PEDS</td>
<td>$17,146,516</td>
<td>$11,001,809</td>
<td>-35.84%</td>
<td>-3.83%</td>
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<tr>
<td>PHN</td>
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<td>$16,697,788</td>
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<td>1.37%</td>
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<tr>
<td>YRK</td>
<td>$8,525,033</td>
<td>$7,492,690</td>
<td>-12.11%</td>
<td>11.11%</td>
</tr>
</tbody>
</table>

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1 Unclassified awards (not assigned to a RAS Unit) are not included.

2 Data Source: EBI
FY21 RAS HIGHLIGHTS: SEPTEMBER - OCTOBER 2020

RAS-WIDE WORKLOAD

The RAS Unit Capacity data provides an overview of the key pre- and post-award data that describe the staff members’ workload.

- Pre-award workload is represented by the average number of proposals submitted per pre-award FTE/month in FY2020 as compared to FY2021 (with the year over year change highlighted).
- Post-award workload is represented by the average number of sponsored projects managed per FTE/month in FY2020 as compared to FY2021 (with the year over year change highlighted).

The average pre- and post-award workload across all RAS units and in the SOM RAS units is also provided for comparison purposes. Increases and/or decreases can be attributed to increases in changes in proposals submission per month, changes in volume of sponsored project activities per month, prolonged RAS staff vacancies, RAS staff turnover, and/or the addition of McKinsey hires. These data simply provide a snapshot of RAS staff workload.

<table>
<thead>
<tr>
<th>KEY</th>
<th>FY21 Proposals Submitted/FTE GREATER than RAS Average/Month</th>
<th>FY21 Projects Managed/FTE GREATER than RAS Average/Month</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>AVERAGE PROPOSALS SUBMITTED PER FTE PER MONTH [SEPT - OCT 2020]</td>
<td>AVERAGE PROJECTS MANAGED PER FTE PER MONTH [SEPT - OCT 2020]</td>
</tr>
<tr>
<td>ABOSS</td>
<td>8.0</td>
<td>50.2</td>
</tr>
<tr>
<td>BSCI</td>
<td>6.1</td>
<td>55.1</td>
</tr>
<tr>
<td>CAPS</td>
<td>6.2</td>
<td>50.5</td>
</tr>
<tr>
<td>C&amp;I</td>
<td>8.3</td>
<td>98.3</td>
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<tr>
<td>DOM</td>
<td>9.6</td>
<td>69.8</td>
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<tr>
<td>HSS</td>
<td>4.7</td>
<td>28.3</td>
</tr>
<tr>
<td>PEDS</td>
<td>7.3</td>
<td>48.9</td>
</tr>
<tr>
<td>PHN</td>
<td>7.9</td>
<td>50.9</td>
</tr>
<tr>
<td>YRK</td>
<td>3.9</td>
<td>48.6</td>
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<tr>
<td>RAS AVG</td>
<td>91.00</td>
<td>458.67</td>
</tr>
<tr>
<td>SOM AVG</td>
<td>98.00</td>
<td>481.50</td>
</tr>
</tbody>
</table>
ORGANIZATIONAL CHART [INCLUDING VACANCIES as of 10/2020]

SENIOR DIRECTOR
Supervises Assistant Director, Pre-Award Manager, Post-Award Manager, and Administrators
Francine Davis
francine.davis@emory.edu | 404-727-4381

PRE-AWARD MANAGER
Supervises Pre-Award Staff
Jill Allen
jsalle3@emory.edu
404-712-2743

POST-AWARD MANAGER
Supervises Post-Award Staff
Sandra Page
sdpage@emory.edu
404-778-2968

PRE-AWARD TEAM
Terence Davis
tsdaiv3@emory.edu
404-727-5906
Pre II
Claire French
cvfrenc@emory.edu
404-712-8379
Post II
Nicole Smith (.75 FTE)
nlprice@emory.edu
404-727-5672
Pre I

Tamirah Gore
tlgore@emory.edu
404-712-2353
Pre II
Amanda Larkin
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404-778-4197
Post II
Pat Davis (.75 FTE)
pdavi03@emory.edu
404-727-1533
Post I

Vaneita Adams
vadams2@emory.edu
404-727-0506
Pre III
Emma Williams
ejwill41@emory.edu
404-778-3342
Post II

Michael Davis
mdavi22@emory.edu
404-727-5606
Pre III
Abimbola Evans
aaevans@emory.edu
404-727-0880
Post III

Michael Riordan
mprjord@emory.edu
404-727-3036
Pre III
Margaret Murray
mtmurra@emory.edu
404-727-5156
Post III

Fhaierr Steele
fsteel@emory.edu
404-712-7958
Pre III
William Wolfiniarger
wwolfin@emory.edu
878-431-0301
Post III

Robert Yohnka
ryohnka@emory.edu
404-712-8112
Post III

Pre-Award FTE 7.75 Post-Award FTE 8.75

*3.25 HSS RAS FTE performs SOM business office functions outside RAS scope of services